## Appendix 1 - Strategic Risk Register summary Date: 17/10/22

Risk Ref / No	Summarise risk theme and description/impact	Risk Score with existing controls	High / Medium / Low	Risk response strategy – 4T's	Target Score with further actions / controls	Risk Owner	Risk score at xxx	Risk Score at xxx	Risk score at xxx	Variance since last cycle
SRR 1.1	Political: Uncertain political and policy environment	20	High	Treat	15	AG RS MS MC				
SRR 1.2	Political: Failures in integrity of local governance and decision making	8	Low	Treat	3	KA				
SRR 2.1	Economic: Economic instability and rising inflation	25	High	Treat	15	RS				
SRR 2.2	Economic: Lack of critical skills, resources and capabilities across the workforce	20	High	Treat	12	MC				
SRR 2.3	Economic: Financial sustainability	25	High	Treat	25	AG				

Risk Ref / No	Summarise risk theme and description/impact	Risk Score with existing controls	High / Medium / Low	Risk response strategy – 4T's	Target Score with further actions / controls	Risk Owner	Risk score at xxx	Risk Score at xxx	Risk score at xxx	Variance since last cycle
SRR 3.1	Socio-cultural: Growth in demand due to rising cost of living and population growth	16	High	Treat	12	MS				
SRR 3.2	Socio-cultural: Less healthy and health resilient populations	16	High	Treat	12	MS IB				
SRR 3.3	Socio-cultural: Inadequate response to major incidents	8	Low	Treat	3	MC				
SRR 4.1	Technological: Disruption to technology infrastructure	20	High	Treat	16	MC				
SRR 4.2	Technological: Inability to innovate and respond to new and emerging technological developments	12	Medium	Treat	9	MC				
SRR 4.3	Technological:	12	Medium	Treat	9	MC KA				

Risk Ref / No	Summarise risk theme and description/impact	Risk Score with existing controls	High / Medium / Low	Risk response strategy – 4T's	Target Score with further actions / controls	Risk Owner	Risk score at xxx	Risk Score at xxx	Risk score at xxx	Variance since last cycle
	Data not appropriately managed or effectively used									
SRR 5.1	Legal: Unmanageable legislative and national policy requirements	12	Medium	Tolerate	12	КА				
SRR 5.2	Legal: Heightened accountability and intervention approach to local government	15	High	Treat	10	AG KA MS				
SRR 6.1	Environmental: Impacts and requirements arising from climate change	16	High	Treat	12	RS				

## Risk scores:

LEVEL OF RISK	OVERALL RATING	HOW THE RISK SHOULD BE TACKLED/ MANAGED
High Risk	15-25	IMMEDIATE MANAGEMENT ACTION
Medium Risk	9-12	Plan for CHANGE
Low Risk	1-8	Continue to MANAGE

## Risk owners:

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KA	Kamal Adatia	MS	Martin Samuels
IB	Ivan Browne	RS	Richard Sword